2022 Insights Partner Report

▶ Nordics

July 2023

About



NMG Consulting

- ► NMG Consulting is a specialist multi-national consulting firm focused on investments and insurance
- ► Founded in Singapore in 1992, NMG Consulting now has 150+ employees operating from primary hubs in Sydney, Toronto, New York, London and Singapore as well as satellite offices



ASSET MANAGEMENT



WEALTH MANAGEMENT



PROTECTION



CONSULTING



INSIGHTS

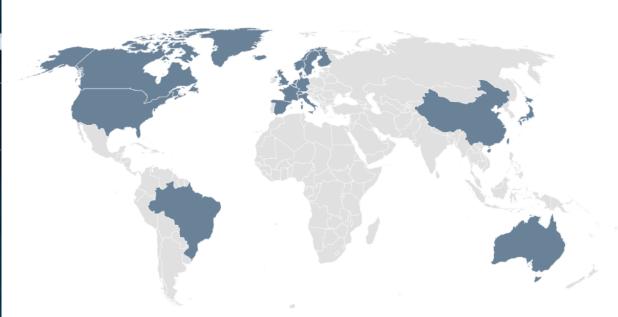


DATA ANALYTICS

The Global Asset Management Study

- ► The Global Asset Management study was implemented by NMG Consulting in 2015 and runs on an annual cycle
- ► Every year, we conduct face-to-face or telephone interviews with more than 1,000 institutional investors and retail fund buyers around the world
- ► In addition, over 2,000 retail advisors across the globe participate in the Study annually

Coverage of the Global Asset Management study



Introduction, an independent global perspective





Study Overview



The purpose of the study is to objectively inform asset managers and investment buyers of client needs, behavioural drivers and competitive strengths and weaknesses



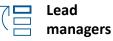
An annual independent study built on structured interviews with investment decision makers within institutional asset owners, asset consultants, and retail fund buyers



This report shares findings with the 50 Nordics participants who took part in the study during the period December 2022 to March 2023



Summary insights



Institutional investors regard their lead managers for ESG capability and client focus. Retail fund buyers associate their lead managers with product breadth, being solid & trusted



Thought leadership

Inflation was a primary topic of interest for thought leadership. Institutional investors are also interested in views on fixed income, while retail fund buyers seek insight on alternatives



Asset allocation

Institutional investors reported greater interest in regional/European equity and global equity, as well as alternative investments. Retail fund buyers are cautious on equities and real estate



Key challenges

Market uncertainty and investment performance emerged as the primary challenges for institutional investors and retail fund buyers



Investment factors

Long-term performance is the most crucial investment selection factor. Institutional investors also emphasise quality of portfolio managers and ESG integration

BlackRock ranked 1st in the Nordics with strength among retail fund buyers



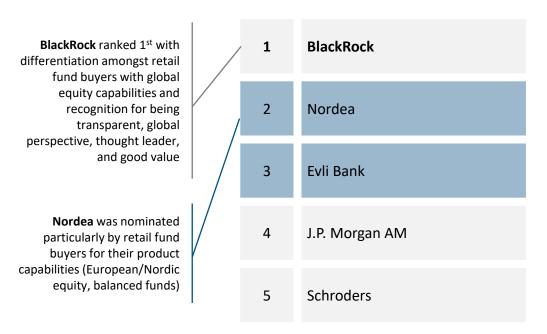
Top-5 Asset Managers Brand Ranking (Nordics)





Institutional & Retail Fund Buyer Brand Rank

(out of 168 asset managers)



NMG's Brand Rank Methodology

NMG's Brand rank is developed based on unprompted awareness citations for each asset manager across overall awareness, awareness by asset class (eg European equity, global fixed income, liquid alternatives), and awareness by brand characteristic (eg consistent, trusted, ESG, thought leader).

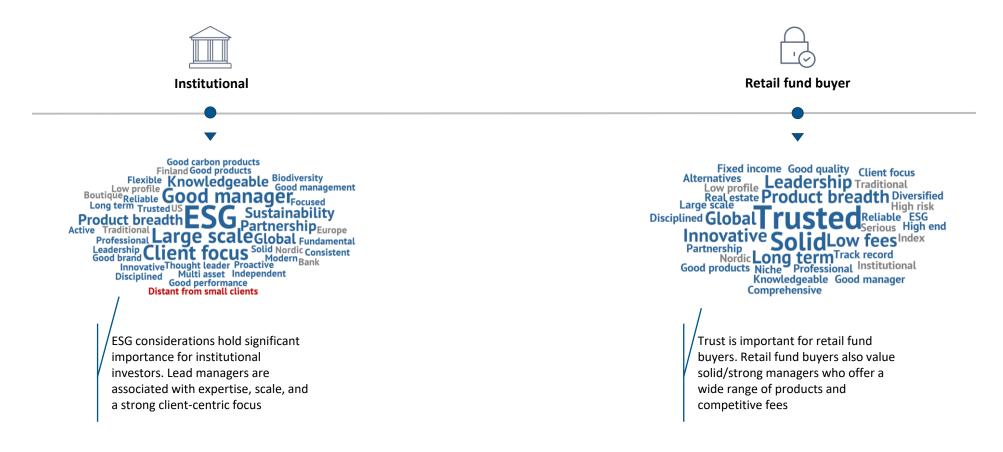
Our brand rank is usually smoothed over a two-year rolling average of citations. Given 2022 marked the first year of the Study in the Nordics, this ranking is based on one-year's results. From 2023 onwards, brand rank results will be smoothed over 2 years and we will share a longer list of the leading asset manager brands.

Notes: 1. Brand ranking is determined based on top of mind nominations for the asset manages across overall brand awareness, asset class offerings, and capabilities.

Institutional investors regard their lead managers for ESG and client focus. Retail fund buyers associate their lead managers for product breadth, being solid & trusted



Lead active manager brand profile (Nordics)



Positive Negative

For thought leadership, institutional investors have interest in sustainability, fixed income and inflation themes. Retail fund buyers seek further insight on alternatives

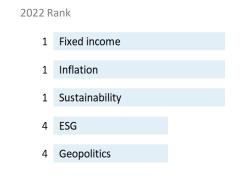


Thought leadership topics of interest in the next 12 months (Nordics)

Top 5 topics



Investment opportunities
Valuations Sustainability
Fixed income
Digital assets InflationESG Long shor Interest rates InflationESG Long shor Private market Geopolitics Global equity
Monetary policy
Circular economy
Illiquid investments



Institutional investors demonstrate a notable interest in fixed income, as well as on inflation and sustainability



Retail fund buyer

Risk management ESG principles Diversification Asset allocation Sustainability Fixed income Infrastructure

Alternatives

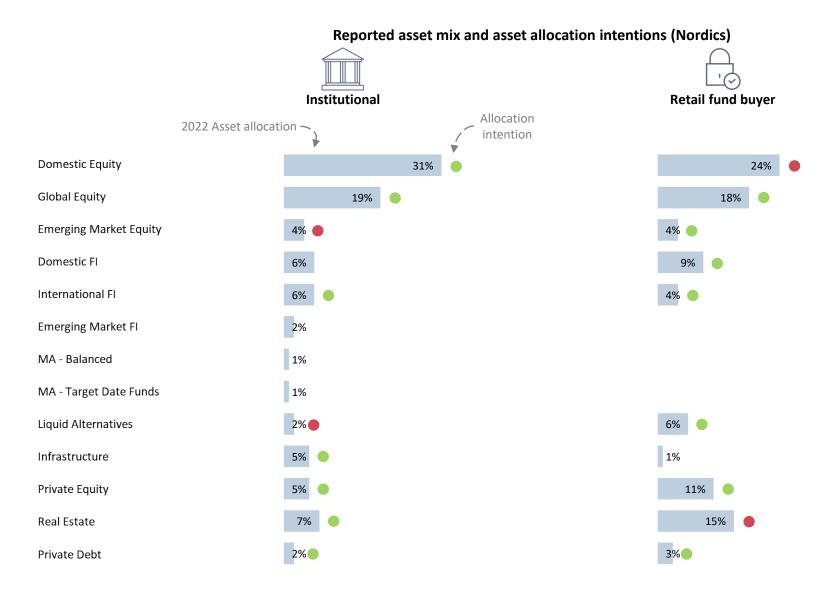
China InflationBlockchain Interest rates Insurance Macro economics

1 Alternatives
2 Inflation
2 Infrastructure
2 Interest rates
2 Macro economics

Retail fund buyers exhibit a particular interest in alternative investments

Institutional investors show interest in regional/European equity, global equity and alternatives; Retail fund buyers are cautious on regional equity and real estate

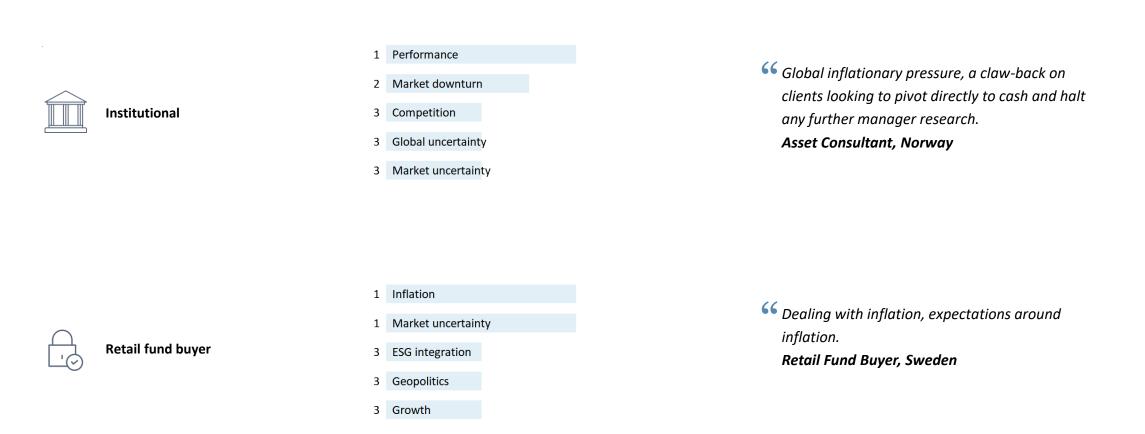




Market uncertainty and performance surfaced as the foremost challenges facing institutional investors and retail fund buyers in the Nordics



Top 5 greatest challenges expected in next 12 months (Nordics)



Long-term performance stands as the most important selection criteria across investors. Quality of portfolio managers & ESG are highly important in institutional



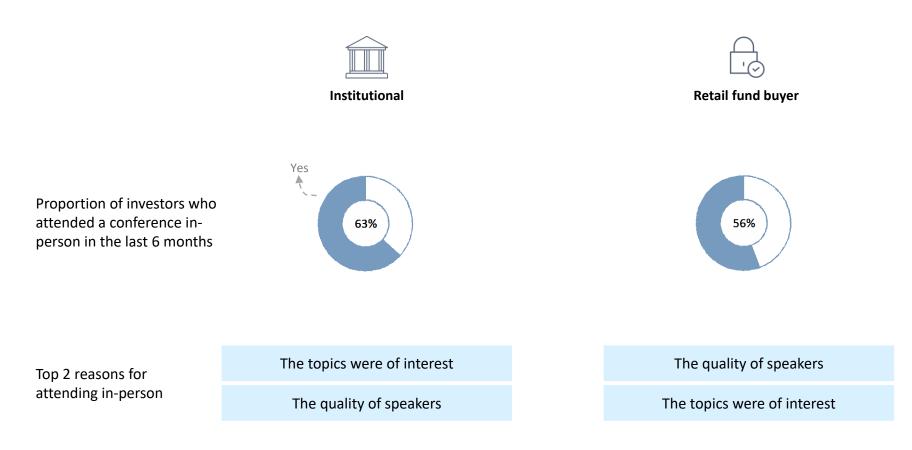
Top 5 most important investment factors (Nordics)

Institutional		Retail fund buyer
Long-term performance		Long-term performance
Portfolio managers		Investment process consistency
ESG integration		Investment philosophy
Investment process consisten	су	Pricing
Risk management process		Risk management process

The primary drivers of in-person conference attendance are the appeal of topics and the quality of speakers



Attending conferences in-person (Nordics)



Thank you

For more information about NMG, visit <u>www.nmg-consulting.com</u>

For more insights or further information on our Global Asset Management Study, please contact Karen Lau at karen.lau@nmg-group.com

