

Introduction, an independent global perspective





Underlying Research

Celebrating 10 Years: We completed our 10th annual cycle of the Global Asset Management Study in 2024, providing actionable insights based on client needs, behavioral drivers, and competitive dynamics in the asset management industry

Independent Research: The study includes structured interviews with institutional asset owners, asset consultants, wholesale fund buyers, and financial advisers globally

Participant Insights: This report reflects insights from 290 UK and 3,800 global participants interviewed during 2024



Manager performance

BlackRock ranks 1st globally on NMG's unprompted brand ranking and also 1st in the UK. However, British asset managers are also prominent in the UK top-10 including Schroders, M&G, Baillie Gifford, LGIM, RLAM, Aviva Investors and aberdeen



Value added support

Thought leadership, market outlooks and portfolio-related commentary are viewed as key value-added competencies provided by asset managers to their clients



Asset allocation

Global allocators signal strong demand for **Private markets**, especially private debt. International fixed income remains in focus for institutional investors and wholesale fund buyers are positive in allocations to fixed income classes and global equities



Investment factors

Alignment to risk appetite, access to portfolio managers and risk management process are important derived investment factors of manager importance



Thought leadership

Pension dynamics, inflation and infrastructure are primary areas of interest among institutional audiences while retail audiences are seeking more knowledge on the implications of artificial intelligence, ESG evolution, and geopolitics



Trusted sources

Publications like the Financial Times and Bloomberg are relied on most for objective views on investment matters across EMEA. Citywire is a lead and trusted source in the UK retail market

BlackRock is the leading brand in the UK, followed by Schroders and J.P. Morgan AM. Globally, BlackRock, J.P. Morgan AM and PIMCO are the leading brands



Top-10 asset managers brand ranking (2024)



UK Brand Rank (out of 443 asset managers)

Change in rank vs. 23

1	BlackRock	
2	Cohradora	

The underlying top-10 institutional brands have remained relatively stable in the UK while retail brand positions have been more volatile.

The top-10 brands in the UK are

three US-domiciled global firms.

mostly domestic brands, aside from

While some asset management brands rank in the UK top-10 across both institutional and retail audiences, others are highly recognized in either institutional (LGIM, Insight Investments, Wellington Management) or retail (Fidelity, Vanguard, Royal London AM).

=	1	BlackRock
=	2	Schroders
↑	3	J.P. Morgan AM
=	4	M&G Investments
\downarrow	5	Baillie Gifford
\downarrow	6	Legal & General IM
↑	7	Royal London AM
\downarrow	8	Fidelity
=	9	Aviva Investors
=	10	aberdeen investments



Global Brand Rank

(out of 2,770 asset managers)

=	1	BlackRock
=	2	J.P. Morgan AM
=	3	PIMCO
=	4	Fidelity
=	5	Schroders
=	6	Amundi Asset Management
=	7	Franklin Templeton
↑	8	Invesco
=	9	Goldman Sachs AM
\uparrow	10	Capital Group

The top-10 brands globally, combining institutional and retail results, consist of eight US asset managers, separated by two European asset managers (Schroders and Amundi).

These ten asset managers are at the very top of the NMG brand leaderboard consisting of 2,770 asset managers, who receive nominations across our comprehensive global study.

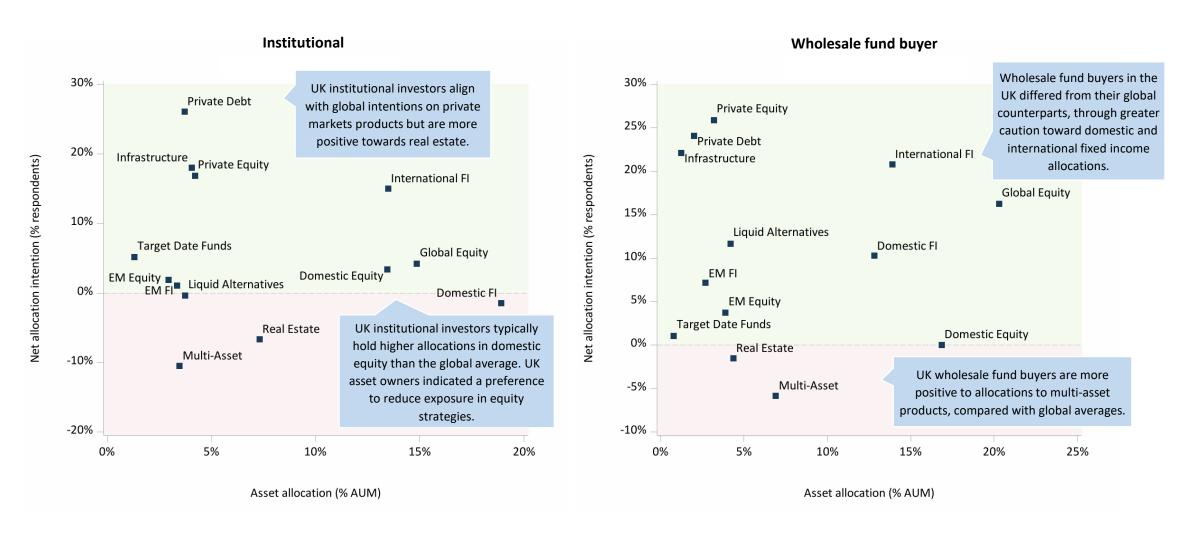
The leading global asset management brands are characterised by propositions and recognition across multiple regions and countries and offering both institutional and retail solutions.

Brand ranking is determined based on top-of-mind nominations for the asset manages across overall brand awareness, asset class offerings, and capabilities, averaged over 2023 and 2024 Brand ranking is derived by giving equal weights to the institutional and retail (wholesale fund buyer and financial adviser) ranks Global includes North America (Canada, US), EMEA (Benelux, France, Germany, Italy, Spain, Switzerland, UK) and APAC (Australia, Hong Kong, Japan, Singapore, Taiwan) Arrows indicate the manager's change in ranking (2023 vs. 2024). "=" indicates no change in its rank

Investors signal demand for fixed income and global equities. Private markets demand has surged with institutional & wealth management asset owners



Reported asset mix and asset allocation intentions (Global, 2024)

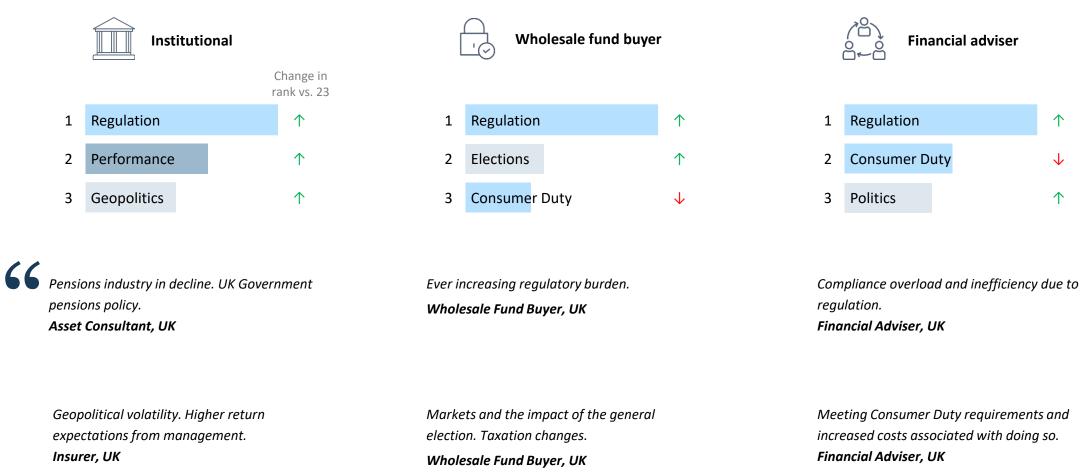


Net allocation intention (% of respondents) denotes the proportion of respondents who quoted an expected increase less % of respondents quoting a decrease. Year-on-year arrows are shown where there is a 5% or greater change in either 'asset allocation' or 'net allocation intention.'

Both institutional and retail audiences in the UK consider regulation as a significant challenge. Political uncertainty is also a relevant concern across audiences



Top 3 greatest challenges expected in next 12 months (UK, 2024)



Primary topics of interest amongst UK decision makers include pensions, artificial intelligence, ESG evolution, inflation and geopolitics



Top 3 thought leadership topics of interest in the next 12 months (UK, 2024)

	Institutional Change in rank vs. 23			Wholesale fund buyer			Financial adviser		
1	Pension dynamics	↑	1	Artificial intelligence	=	1	ESG investing	=	
2	Inflation	↑	2	ESG evolution, compliance	=	2	Politics (geopolitics)	↑	
2	Infrastructure	\uparrow	3	Macro economics	↑	3	Artificial Intelligence	↑	



Approach in helping scheme to comply with new funding regime, following GILTS crisis of 2022. Views on run on schemes.

Pension Fund, UK

Economic commentary around higher inflation, defence spending etc. More information on niche asset classes and implications for insurers.

Insurer, UK

What lies beyond the headline discussions on AI? Who's monetising it in the next phase as usage increases?

Wholesale Fund Buyer, UK

ESG. How it's evolving and how we can invest.

Wholesale Fund Buyer, UK

Green funds primarily and spotting greenwashing.

Financial Adviser, UK

Always interested in political investment considerations (e.g. is it safe to invest in China considering their likelihood of asset grabbing?)

Financial Adviser, UK

Insights sharing is valued by institutional and wholesale fund buyers



Important marketing factors & managers who outperform – UK Institutional & Wholesale fund buyer (2024)

	<u> </u>	Thought leadersh	ip	Insight Investment (BNY) - An unprecedented	66 Baillie Gifford - Articles on artificial	
	PIMCO	Insight Investment (BNY)	Baillie Gifford	opportunity to reconsider the pensions endgame.	intelligence. Wholesale Fund Buyer, UK	
				Asset Consultant, UK		
	\searrow	Market commenta	ary	J.P. Morgan AM – Karen Ward's articles. She is	M&G Investments - The 'Bond Vigilantes' blog	
J.F	P. Morgan AM	M&G Investments	Vanguard	perceptive about market issues and able to	is very good.	
			take a global view. Pension Fund, UK	Wholesale Fund Buyer, UK		
	+	Portfolio comment	ary			
				Fidelity - Commentary on pension lifetime allowance.	Liontrust - Their reporting and research on carbon impact.	
	Fidelity	delity Fundsmith Liontrus		Wholesale Fund Buyer, UK	Wholesale Fund Buyer, UK	

Stated importance is based on the proportion of respondents citing the support, content and marketing initiative as important in improving their understanding and perception of external asset managers. Stated importance rankings for marketing factors are ordered from equal weighting between those nominated by institutional and those nominated by wholesale fund buyers. Insights sharing marketing factors rank across institutional and wholesale fund buyer audiences are 1. Thought leadership 2. Market commentary and 3. Portfolio commentary. Managers who outperform are those ranked in the top-5 for the factor and are at or above their overall brand rank with either Institutional or Wholesale fund buyer audiences:

Alignment to risk appetite, access to PMs and risk management process are important derived investment selection drivers



Important derived investment factors (excl. performance, price) & managers who outperform – UK Institutional & Wholesale fund buyer (2024)

	Alignment to risk ap	petite	BlackRock - Good size, strong operational			Legal & General IM - LDI and risk	
BlackRock	Legal & General IM	Vanguard	capabilities manageme Insurer, UK	and high quality of the risk t team.		management. Buy out topics. Pension Fund, UK	
	Access to portfolio managers		Fidelity - Access to managers when the			Schroders - Good relationship, good	
Fidelity	Schroders	Artemis IM	markets are volatile. They stay in touch and reach out when things aren't good.			communications even when performance is poor. Access to product managers and	
				Wholesale Fund Buyer, UK		portfolio managers Wholesale Fund Buyer, UK	
	Risk management process						
BlackRock	PIMCO	Legal & General IM		BlackRock - Process driven. Wholesale Fund Buyer, UK		Legal & General IM - Consistent, dependable and reliable.	
						Wholesale Fund Buyer, UK	

Investment factors listed on this slide exclude performance (long-term and short-term performance) and pricing, which are table stakes

Derived importance is based on the proportion of respondents nominating a manager as best-in-class and, at the same time, as top-3 most important external manager based on AUM

Derived importance rankings for investment factors are ordered from equal weighting between those nominated by institutional and those nominated by wholesale fund buyers

The top derived value-added investment factors across institutional and wholesale fund buyer audiences are 1. Alignment to risk appetite 2. Access to portfolio managers and 3. Risk management process

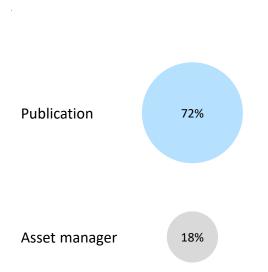
Managers who outperform are those ranked in the top-5 in Best-In-Class for the factor and this rank is at or above their overall brand rank with either Institutional or Wholesale fund buyer audiences:

Publications are relied on (more than asset managers) for objective views. Bloomberg, Morningstar and the Financial Times are the top 3 publications in EMEA



Sources for objective views (EMEA, All client types, 2024)

Most nominated publications for objective views (EMEA, All client types, 2024)



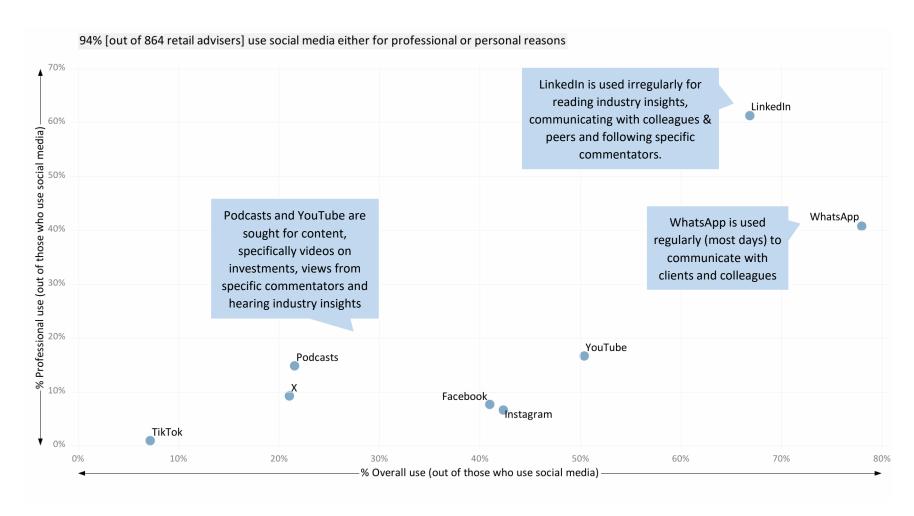




LinkedIn and WhatsApp are the most widely used social media platforms by advisers in EMEA; however, each platform is used for different purposes



Social media channels personal & professional usage vs professional usage (EMEA, Financial adviser, 2024)





Thank you

For more information, visit www.nmg-consulting.com

